

THE BUDGET PROCESS

The annual budget is developed over a several month period beginning in January and concluding with the adoption of the budget ordinance by the City Commission in June. The process is directed and coordinated by the Finance Department on behalf of the City Manager with extensive involvement from the directors and managers of the City's service areas and programs.

The fiscal year 2018-2019 adopted budget, authorizes total General Fund expenditures of approximately \$50.6 million. When combined with the authorized expenditures of the City's special revenue, enterprise, internal service and other funds, the City's total budget for fiscal year 2018-2019 is approximately \$129.3 million.

Effectively managing the financing of City operations requires consideration of many factors, and the City is heavily influenced by developments in the state and national economies. Battle Creek has managed to maintain essential operations in spite of less than favorable economic state conditions.

THE GENERAL FUND

The General Fund is used to account for all resources and expenditures not specifically accounted for in other funds. Most of the current activities of the City are accounted for through this fund, which covers a wider range of activities than other funds.

The General Fund budget for fiscal year 2018-2019 is based upon total estimated revenues of \$50.6 million, which is an increase of 4.0% from projected revenues for 2017-2018. Of this amount, approximately \$37.7 million, or 74.4% will be financed from the City's three primary revenue sources, income taxes, property taxes, and state shared revenues.

For presentation of General Fund expenditure information, departments/areas of the budget are combined into the following components: Administration, Community Development, Finance, Police Department, Fire Department, Dispatch, Public Works, and Recreation.

These major budget components account for a total of \$46.7 million, or 92.1% of the total gross General Fund expenditure budget for the fiscal year. The balance of the budget, approximately \$3.9 million, is made up of expenditures for a variety of special items, the largest of which is a contribution to the Transit Fund,

CITY MILLAGE RATE

As mentioned previously, the City's General Fund budget is based in part upon local property taxes. The city's total millage rate is 15.749 mills. The components of the millage rate are: Operating 8.346, Capital Projects/Capital Project Debt 0.500, P&F Retirement 5.403 and Streets 1.500.

CITY OF BATTLE CREEK,
MICHIGAN

ANNUAL BUDGET

FOR THE FISCAL YEAR
ENDING JUNE 30, 2019



ANNUAL BUDGET

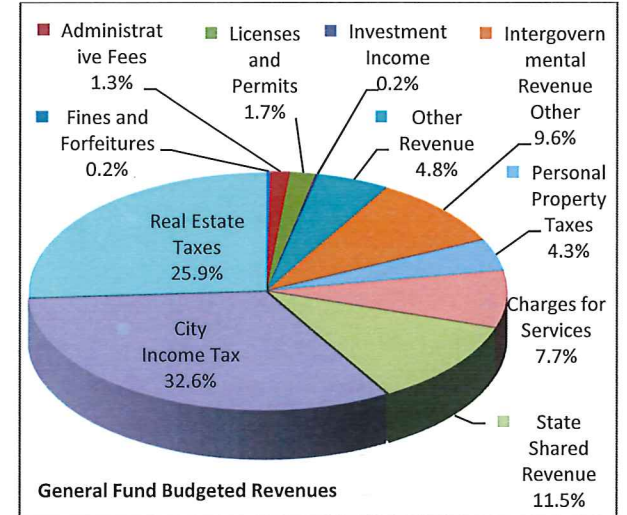
FISCAL YEAR ENDING JUNE 30, 2019

GENERAL FUND REVENUES

Taxes:	
City Income	\$ 16,500,000
Real Estate	13,130,597
Personal Property	2,191,629
Administrative Fees	<u>679,890</u>
Total Taxes	32,502,116
Licenses and Permits	871,375
Intergovernmental:	
State-Shared Revenue	5,847,503
Other	<u>4,843,094</u>
Total Intergovernmental	10,690,597
Charges for Services:	
Parks and Recreation	2,377,857
Police Services	1,432,481
Other	<u>102,232</u>
Total Charges for Services	3,912,570
Fines and Forfeitures	120,000
Interest	102,300
Other:	
Rents and leases	147,813
Contributions/Donations	7,000
Miscellaneous	192,406
Administrative Reimbursement	<u>2,106,868</u>
Total Other	2,454,087
Total Revenue and Other Financing Sources:	\$ 50,653,045

GENERAL FUND EXPENDITURES

Administration	\$ 4,031,726
Community Development	774,608
Finance	3,844,588
Police Department	19,284,002
Fire Department	11,064,669
Dispatch	1,347,692
Public Works	2,452,738
Recreation	3,863,951
Transfers	3,125,922
Other	<u>863,149</u>
Total	\$ 50,653,045



SUMMARY BY FUND TYPE

Fund	Revenues & Transfers In	Expenditures
General	\$ 50,653,045	\$ 50,653,045
Special Revenue	10,435,975	11,832,969
Debt Service	1,744,971	1,744,971
Capital Project	2,353,524	2,454,529
Enterprise	38,456,394	35,364,211
Internal Service	25,608,862	27,137,066
Trust & Agency	<u>64,000</u>	<u>82,065</u>
Total All Funds	\$ 129,316,771	\$ 129,268,856

